



Self Assessment_ Impact Criteria Structure

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Background

- Arose from work done over the years in working with government departments and Ministries
- River Catchment Development and Water Access as key impetus
- In Kenya and Tanzania
- That multiple impact criteria arises beyond the hypothesized impact more so large national development programmes
- These are composite of many attributes:
- Task in all was to design, develop and mainstream M&E system and to build capacities

M&E System

Hypothesised:

- ▶ Policy and Strategy formulation
- ▶ Relevance of effects desired _ Indicator matrix attributes
- ▶ M&E plan and basin programme in place
- ▶ Evaluation Link
- ▶ Evaluation Function
- ▶ Product of policy (x) evaluation link
- ▶ Acceptable performance norm
- ▶ Organisation criteria for impact
- ▶ Reporting style
- ▶ Magnitude of impact

Beyond the hypothesized:

Influenced by social aspects of _ social forces, psychological and division of impact,

- ▶ Resultant social forces
- ▶ Immediacy of event
- ▶ Urgency of event
- ▶ Sources exerting impact
- ▶ Number of targets
- ▶ Division of impact

Human Nature:

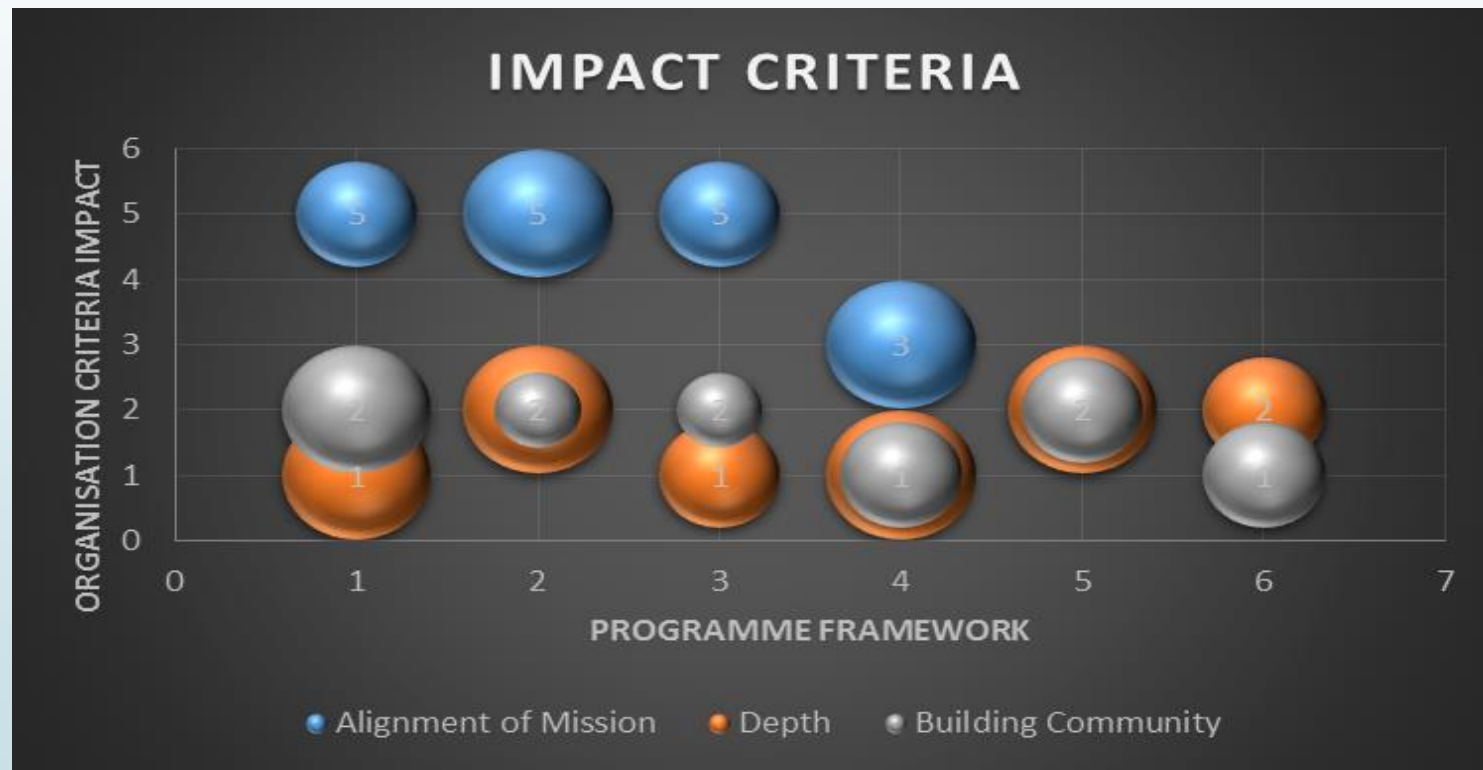
- ▶ Presence of others
- ▶ Action of others
- ▶ Daily experiences _ embarrassment, persuasion, motivation, anxiety
- ▶ Visual, experienced, manipulated
- ▶ Motivational forces within_ thoughts, attitudes, frustrations
- ▶ Impact benefits

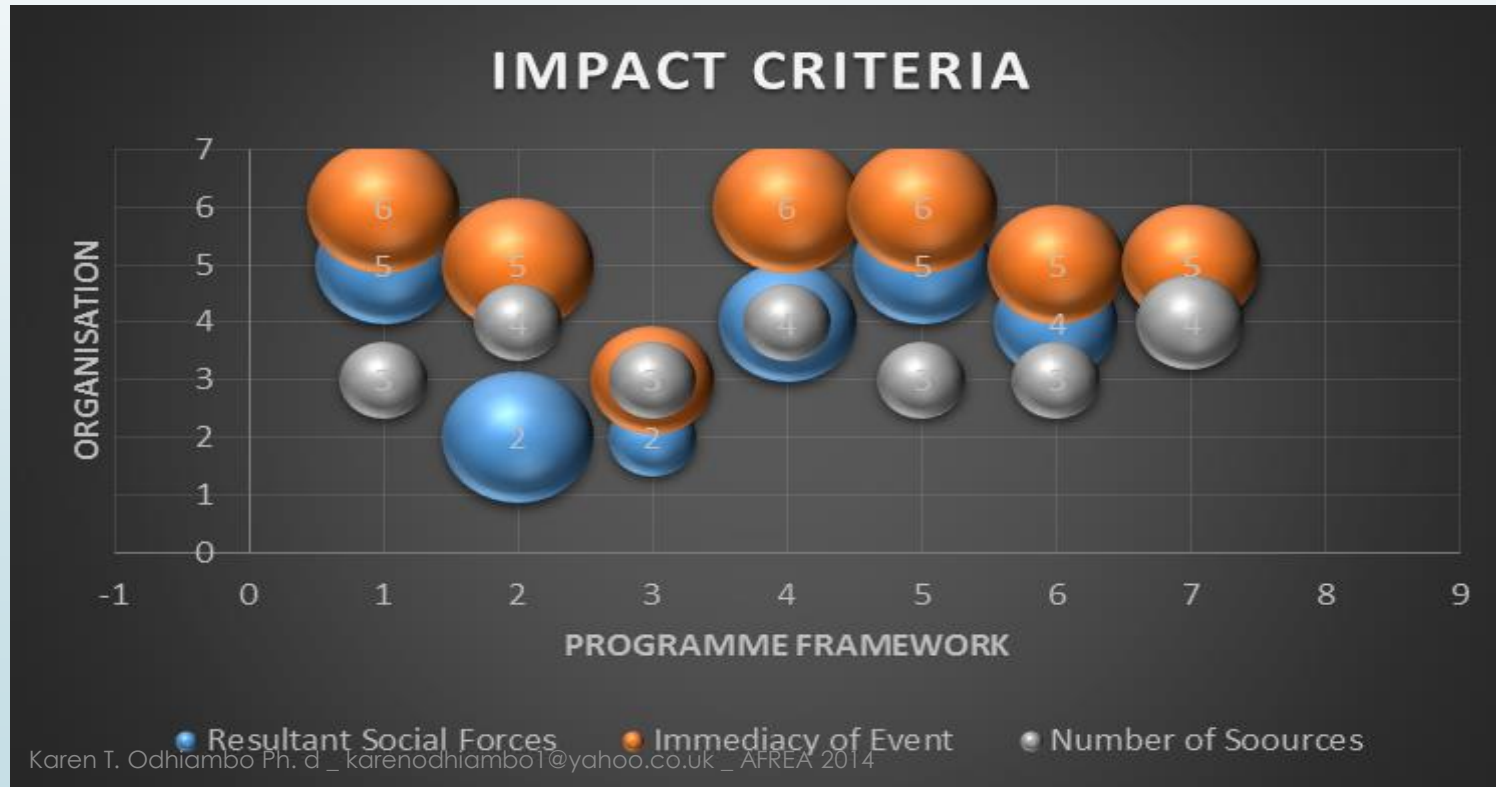
Impact criteria perceived by stakeholders:

- ▶ Magnitude of impact
- ▶ Degree of change
- ▶ Geographical extent
- ▶ Significant
- ▶ Special sensitivity
- ▶ Significant of local important

Beyond primary impacts:

- ▶ High order impacts
- ▶ Towards interrelations
- ▶ Across knowledge levels
- ▶ Across impact levels





Realities of Impact Criteria

- ▶ Service to be provided _ sector wise and....
- ▶ Programme level design and activities
- ▶ Those involved and stakeholders
- ▶ Organisation level efficiency and effectiveness
- ▶ Community level engagement and immediate gains
- ▶ M&E plan in place as perceived
- ▶ Communication plan
- ▶ Decision making mechanism in place
- ▶ Policy influence and determination

Entry Level of programme and Purpose for M&E

- ▶ Who calls for the evaluation
- ▶ Purpose of the M&E need _ for strengthening programme response or response to a demand
- ▶ The mood and perception _ people and personnel
- ▶ Relationship with development partner
- ▶ Citizen pressures
- ▶ Crisis related
- ▶ New initiative

Under exploration

[Merger between hypothesized and non-hypothesized]

How all affects the hypothesized_

- ▶ Acceptable performance norm
- ▶ Characteristics of a good benchmark in place for use
- ▶ Actual achievements

Probability of an event taking place_

- ▶ Acceptably high, high, occasional, low, and near impossible, impossible

Matrix Formation

Element of impact Max 7	Policy	Evaluation Adequacy	Evaluation Link	Organisation Impact Criteria	Growth progress
Projected Elements	5	2	1	3	2
Range	5	3	2	3	2
Depth	5	2	1	2	2

END

END

Thank You For Your Time

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